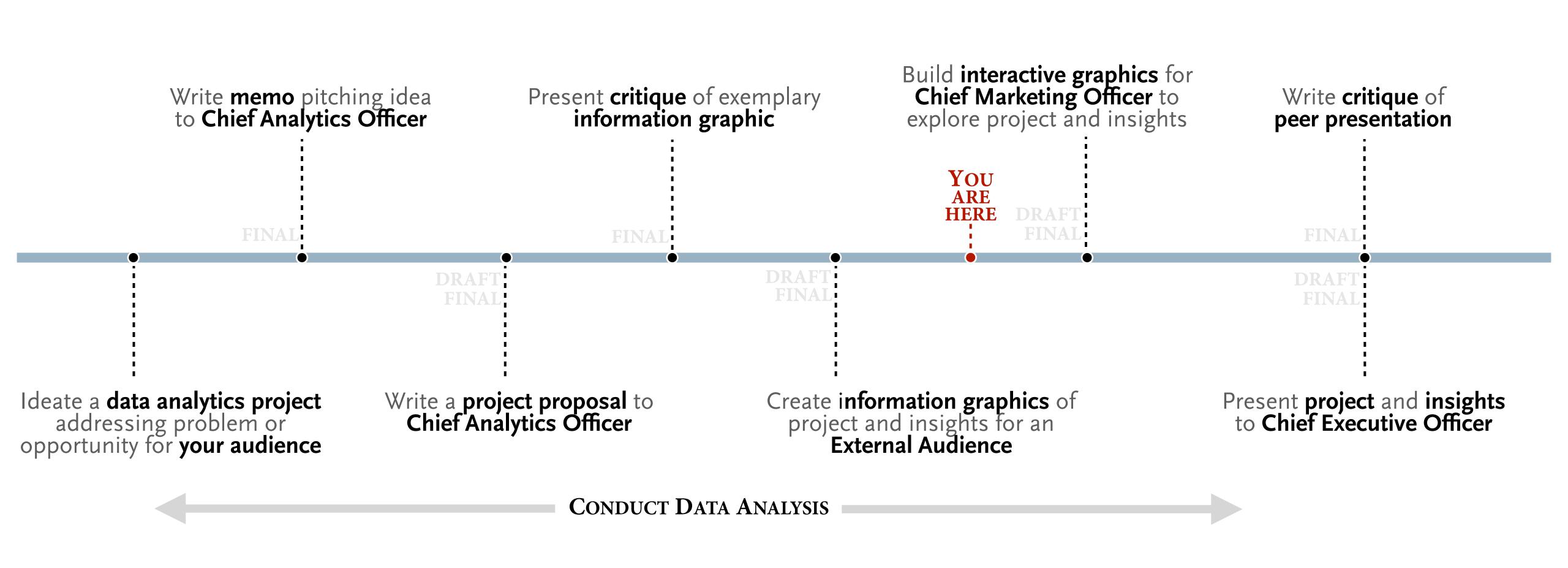
**11** Interactivity, broadened from data-driven graphics to whole communications

Scott Spencer | Columbia University



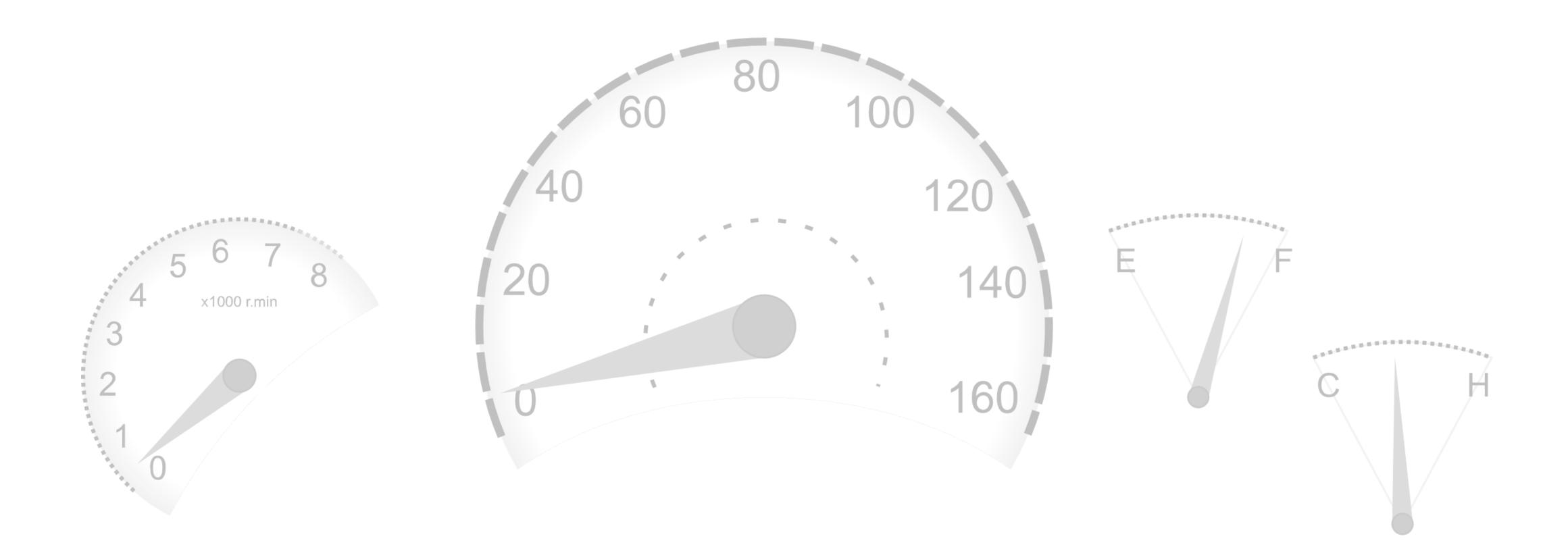
### course overview, main course deliverables





visual narrative flow

### visual narrative flow, "what do we talk about when we talk about *dashboards*?" — Sarikaya et al. 2019



For a vehicle dashboard, who's its audience? What's its purpose? Needs words? — Audience and purpose drive design.

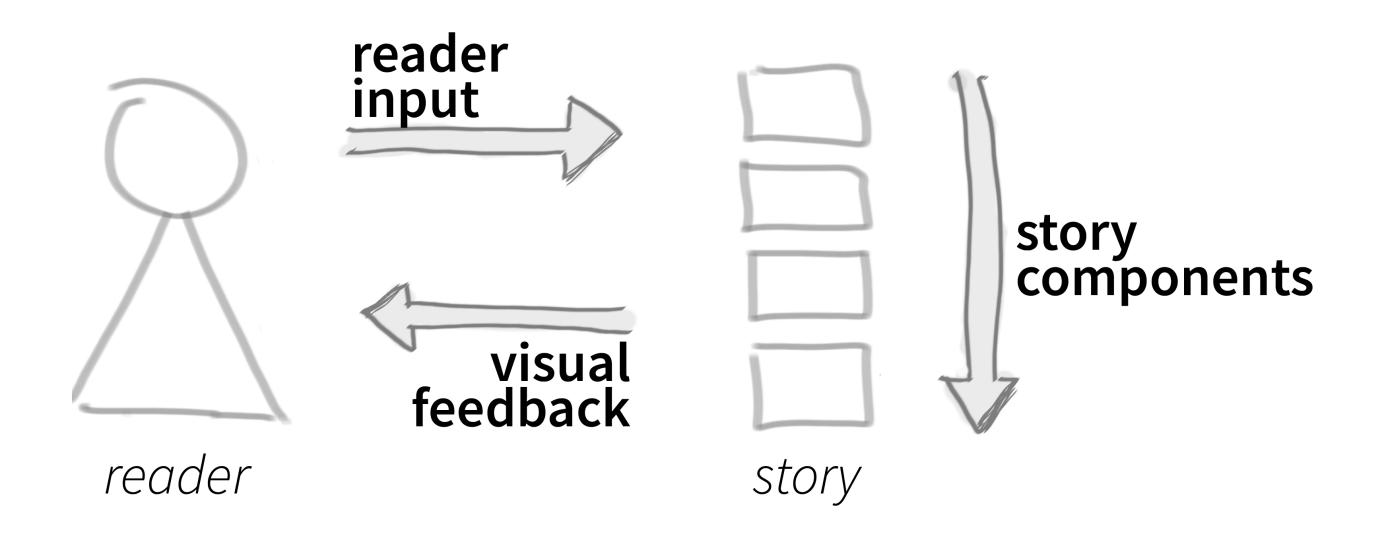


### visual narrative flow, *if* a dashboard, the need for *guided* dashboards

An issue of communication is related to storytelling ability. Dashboards are increasingly used for decision making and communication across contexts: top-down, within departments, and across the organization. **Dashboards that capture only the data and not the semantics of the data, or what was done in response to the data, can be** *insufficient* for communication purposes. In BI, people often take screenshots of dashboards and put them into slide presentations in order to annotate them with contextual information, suggesting **a** *need* for more powerful storytelling features.



### visual narrative flow, characteristics that affect experience



visual narrative flow | the congruence between *flow-factors*, i.e., 1) the way a reader navigates the story, 2) the visual components of the story, and 3) the type of visual feedback the reader receives; along with the nature of the data and facts that the author wants to communicate.









scroll



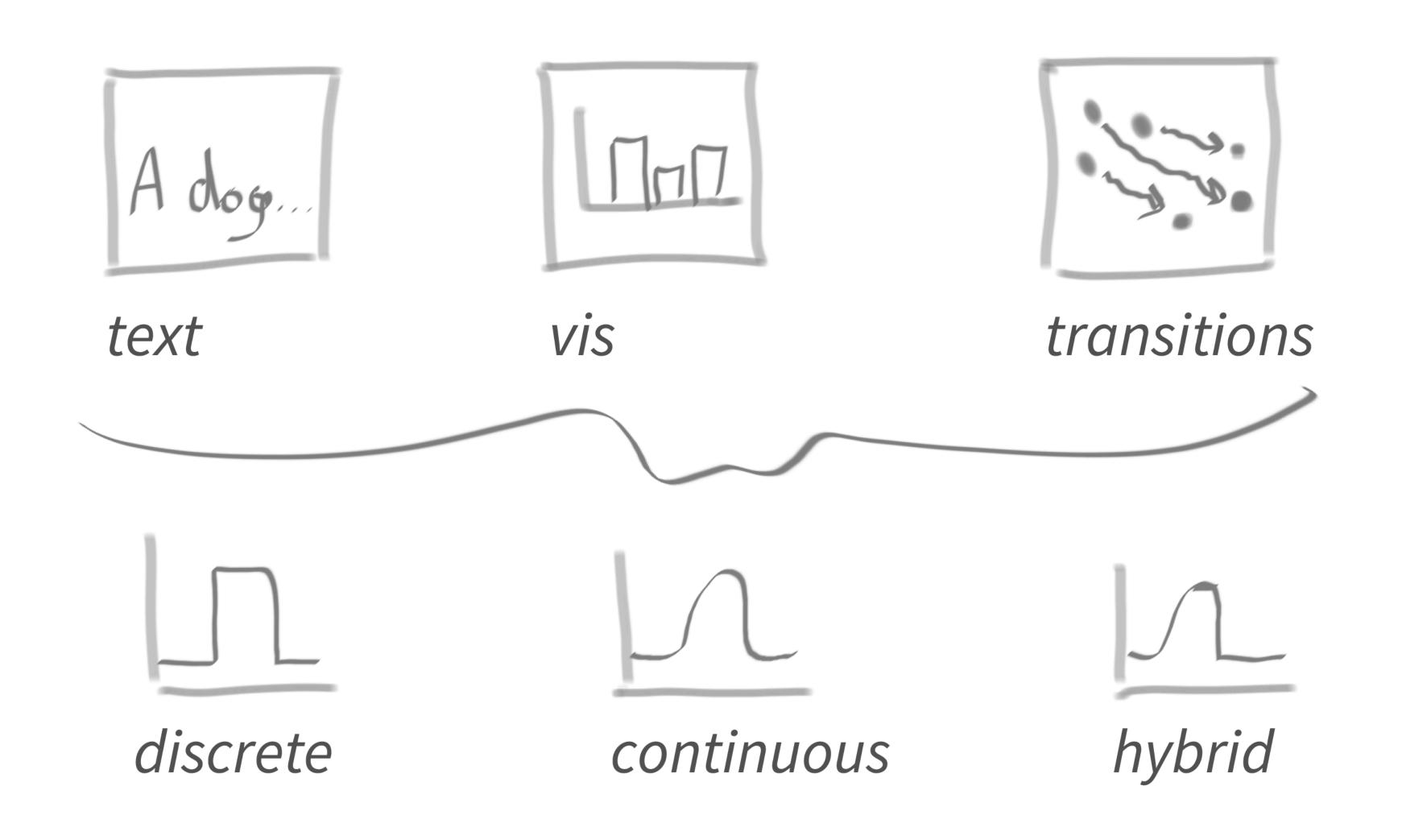
slider

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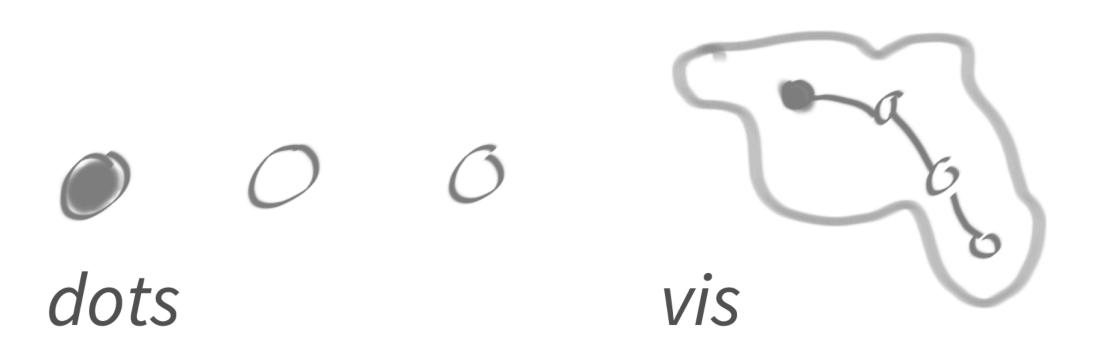
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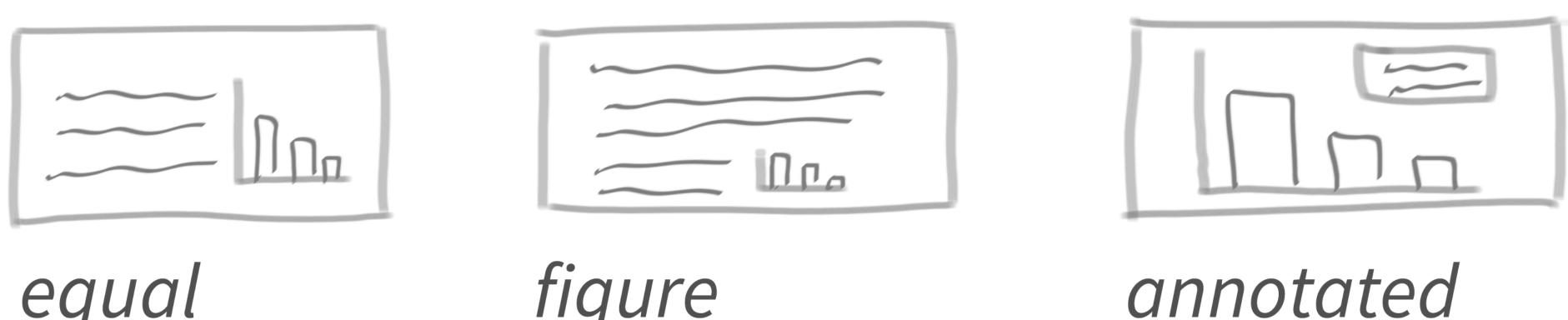


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Respense scott.spencer@columbia.edu

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text



# vis







### design space for flow factors, taxonomies like theirs can be helpful in seeing many example variations of these techniques

# title	naviga	tion in	put	level	of coi	ntrol				gress							story	orogres	sion	navig	ation	feedba	ack
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1 A Visual Introduction to Machine Learning	•			С	С	С			0				2	•									sync
2 Scientific Proof that Americans are Completel	•			С	С	D					$\bullet$		2	•						•			sync
3 Fewer Helmets, More Deaths	•	•		С	С	D					0	0	2	•								•	vis
4 A 3-D View of a Chart That Predicts The Econ		•		D	D	D						•	1			•		•				•	sync
5 A Visual Analysis of Battle at the Berrics	•			С	С	D					$\bullet$		1		•								sync
6 Budget Forecasts, Compared With Reality		•	•	D	D	D			0			•	1			•		•				•	sync
7 Human Development Trends, 2005		•		D	D	D						•	1			•		•				•	hyb
8 Diary of a Food Tracker	$\bullet$	$\bullet$		н	н	н					0	0	1					$\bullet$		$\bullet$	$\bullet$		vis
9 How Americans Die				D	D	D							1			•		$\bullet$				•	text
10 Visualizing MBTA Data: An Interactive Explore	•			С	С	С					$\bullet$		1		•					•			vis
11 The World According to China	$\bullet$			с	С	D					$\bullet$		1	•									swap
12 How the U.S. and OPEC Drive Oil Prices	•			С	н	D		۲			0	0	1	•				•				•	sync
13 Scaling Mt. Everest: A Scroll Up the Icy Path	•			С	С	С			•				3	•				•				٠	sync
14 Snow Fall: The Descent Begins				с	С	D			0				2										sync
15 The Story of Jess & Russ				с	С	с							1	•									sync
16 2014 Was the Hottest Year on Record	•			С	С	D			0				1			•							sync
17 The World's Ball	•	•		с	с	D					•		1		•	-	•			•	-		swap
18 The Russia Left Behind	•	•		с	С	с			•		•		2		•			•		•			sync
19 The Water We Eat				c	н	c			0		0	0	1-2	•	•	•	•	•		•	0		sync
20 <u>Ski Jumping</u>		•		c	н	c		•			0	0	1	•	-	•	-	•		•		•	swap
21 The Dawn Wall: El Capitan's Most Unwelcomi	•			c	c	c			0		•		2	•		•	•			•	0		sync
21 <u>The Dawn Wall. El Capitan's Most Onwelcom</u> 22 Russia's Endgame in Ukraine	•			c	c	-			-		•		2	-	•		•			•	0		swap
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23 At Top Colleges, an Admissions Gap for Mino	•	-		C	C	C	-		0		•	-	1			-	•	•		•	0		
24 Greenland Is Melting Away	•	-							9		•	-					-		arest				sync
25 <u>How Different Groups Spend Their Day</u>	•	•		D	D	D	•			h		-	1			•			graph		•	•	sync
26 Deconstructing the Past: A New Look at Histo	•	•		D	D	D				block			1			•		•		•			sync
27 Dollar-a-Day Schools	•	•		D	D	D				image	-	•	1		-	•				•	2	•	sync
28 <u>ChopTainer</u>	•			Н	С	-					0	0	1		•	•				•	0		sync
29 <u>Neurotic Neurons: An Interactive Explanation</u>		٠		D	D	D			0			•	1			•			tree				hyb
30 The Year Ahead 2016: 50 Companies to Wate	•			С	С	-							2			۲				$\bullet$			sync
31 The Museum of the World	•	•		-	С	С			•		0	0	1		•	•		•			•		sync
32 Bloomberg Carbon Clock	$\bullet$			D	D	D						$\bullet$	1			$\bullet$							vis
33 Interactive: Global Emission		•		-	D	D						•	1			•		•					vis
A Map of Olympic Medals				-	D	D						•	1			•						•	sync
35 Shaun White's Double McTwist		•		D	D	D			0				1			•					•	•	vis
36 Bubble to Bust to Recovery		•		D	D	D		•				•	1			•							vis
A Nation Divided	•	•		D	с	D					0	0	1		•	-	•			•		•	synd
38 342,000 Swings Later, Derek Jeter Calls It a C	•			с	D	с		-			0	0	1	•	-		•					-	sync
39 <u>52 Places to Go in 2015</u>	•			C	С	-					•		2		•		•						sync
40 A Walk Through the Gallery				D	D	С							2							•			text
Illuminating North Korea				c	c	-					•		1			•							sync
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42 Walking New York		•				-					-												vis
43 Why Infectious Bacteria Are Winning	•	•		C	D	D			0		•	0	1	•	•	•				•		•	text
44 Hell and High Water	•	•		H	D	D			0	time	0	0	1-2	•	-	•	•				-	•	text
45 Eigenvectors and Eigenvalues	•			С	С	-					•		1		•		•			•	•		sync
46 Film Dialogue from 2,000 Screenplays, Broker	•			С	С	D					•		1	•	•					•			sync
47 What's Really Warming the World?	•	•		н	D	D		•			0	0	1			•		•		•		•	synd
18 If the Moon Were Only One Pixel	•			С	С	-					$\bullet$		1	•						•	$\bullet$		sync
49 State of the Gadget Union	$\bullet$			С	С	-							1		$\bullet$					$\bullet$	$\bullet$		text
50 Why Pinellas County is the Worst Place in Flo		•		D	D	D		•				•	1			•							vis
51 The Dark Side of Guardian Comments	•			С	С	D					0	0	1		•	•							text
52 Trolls of the West	•			н	н	С					0	0	1		•	•							synd
53 <u>Make Your Money Matter</u>				н	н	с					0	0	1		•	٠	•				•		sync
54 Bond: License to Drive		•		D	С	c		•			0	0	1		-		-	•					sync
55 Every Last Drop - Water Saving Website		-		н	c	c					0	0	1				•				•		sync
56 Green Honey	•	•		c	D	D		•			•		2				-	•			-	•	sync
7 The Clubs that Connect The World Cup	•			c	c	D					•		2			•	•						vis
				c	c	D							2		•						-		
58 Gestalt Principles for Data Visualization											•	0			•								text
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0 <u>The Air We Breathe</u>		•		н	C	D					•		1	-	•								text
61 Most Unlikely Comebacks: Using Historical De	•			C	C	C					•		2				•						sync
52 <u>Started From The Bottom</u>				С	С	D							2	•	-		•						text
33 A Game of Shark and Minnow	•			С	н	D		•			•		1-2		•	•					0		text
4 Fleeing Syria for Europe: Safaa's fatal journey	•			С	С	С			۲		•		2		•	•	•			•			synd
5 New Energy Outlook 2016	•			с	С	D					•		2		•	•					•		text
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8 Das Tunnelsystem der Rekorde	•			С	С	-			٠				2		•	•					•		vis
9 These Memories Won't Last				с	с	-					0	0	1		•						•		syn
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3 The Sieve of Eratosthenes	-	-			D							0	2										tex
4 The Wild Path: An Icelandic Adventure				C	D	C			•		•	-	2										syn
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8 The Internet of Things		•		D	D	D						•	1										syn
9 Setting the Pace: The Fed Acts, Markets Move		•	•	D	D	н		۲	٠			•	1			•		•			•		vis
0 What I Saw in Syria		•		D	D	-				slider		•	1					•			•	•	syn

### design space for flow factors, experimental results — visualizations and animated transitions help audience engagement

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design space for flow factors, general preferred approach of "business intelligence experts", one study

**Interactivity.** ... *When creators were asked if they want the visualizations in the* reports to be completely interactive and encourage readers to interact with them (e.g. using drill down/up, filter, link & brush), four of our experts prefer to have interactive visualizations that permit linking and brushing (*i.e.* data selection).

But they would limit the more advanced interactions such as drill down/up or filtering.

They felt that all the data needed to tell the story should be displayed clearly in the report without the need to explore the data further.... Thus authors feel business stories should be mostly author-driven and constraint, known to work best when the goal is storytelling or efficient communication.

### Agree? Disagree? Explain.

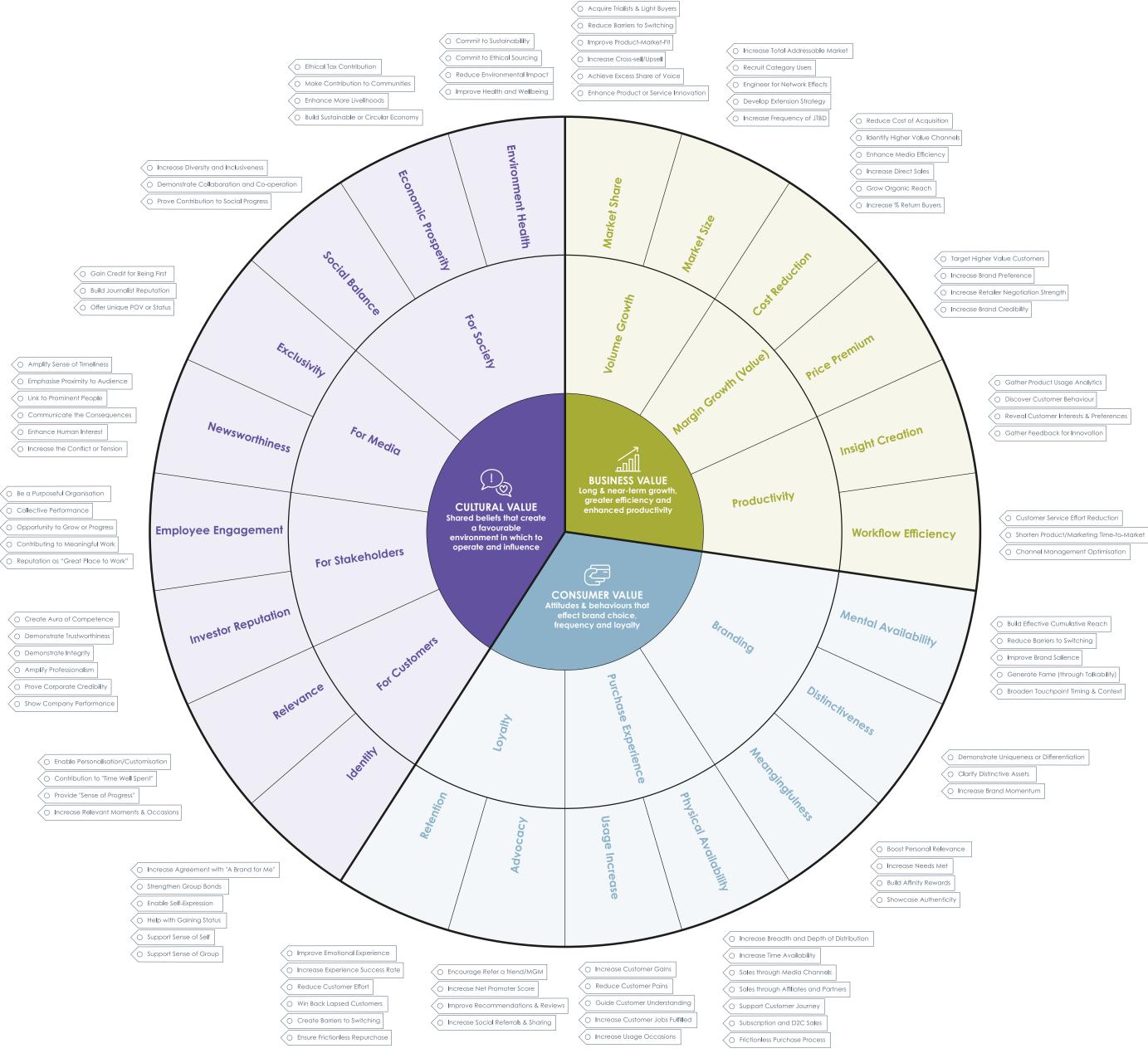
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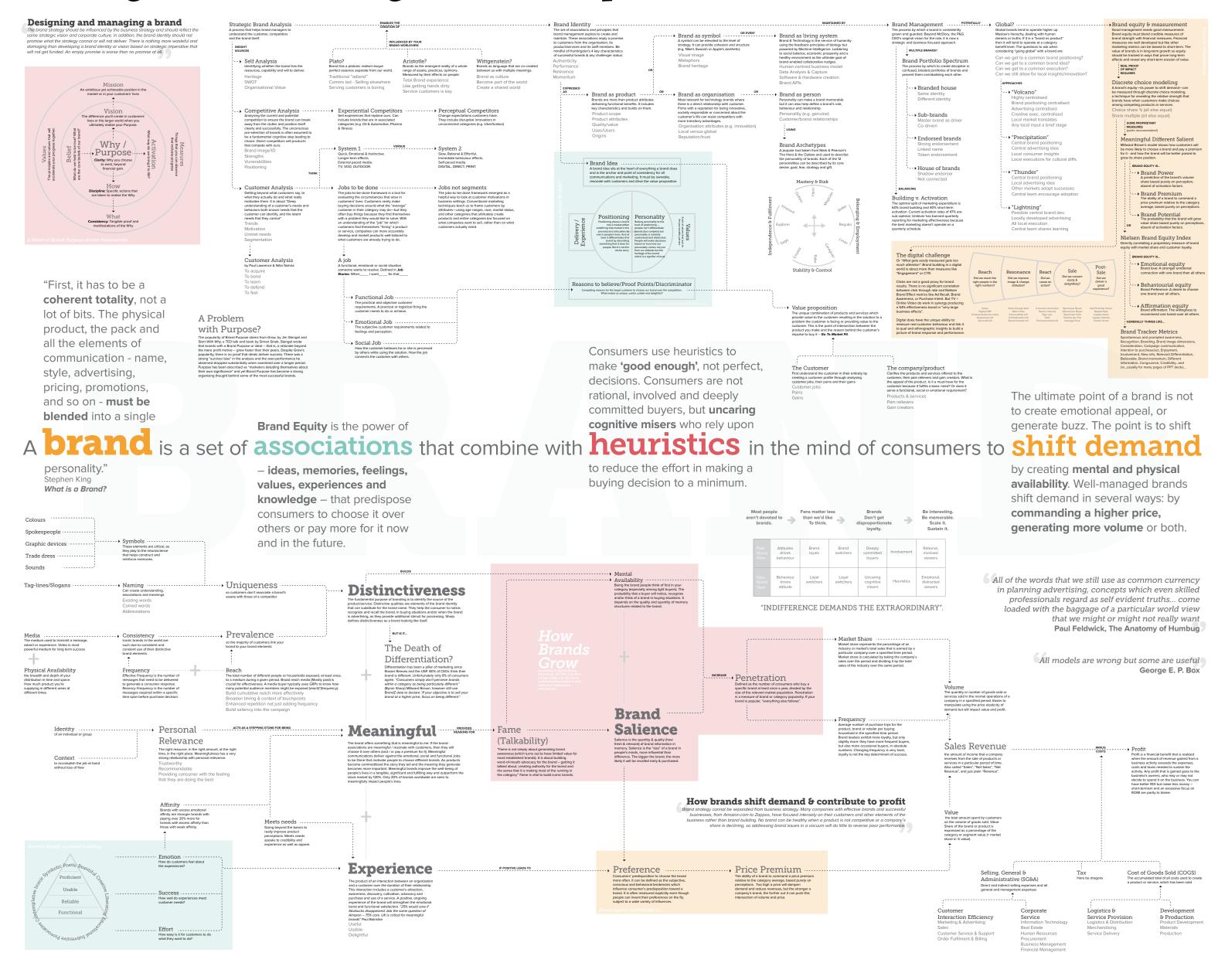
scott.spencer@columbia.edu

minimal example — interactive, exploratory graphics for Lyft's marketing executive

### minimal example, for what things are a marketing executive responsible?



### minimal example, for what things are a marketing executive responsible?





### minimal example, how do marketing executives work with — and reason about — data?

David J Carr Jan 17, 2018 · 23 min read

## DATA 5 THENEW OLF DIRTY, MISUNDERSTOOD, POLLUTING THE WORLD & PULLED FROM ALL THE WRONG PLACES.

### Data drives marketing, can reveal biases

This marketing director knows that marketing is data-driven. Further, "Data can often show the basis for our biases and intuition."

### Limitations in data need to be understood, addressed

He also understands issues with use of data:

Sources of unique data can be limited.

Data is often corrupted, unhygienic, or mistransformed when converting to information.

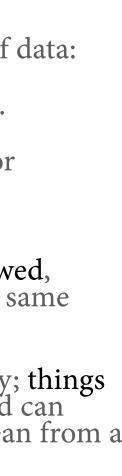
Data is often guesstimated, panel-skewed, inaccurate, and not proven, but at the same time "treated as gospel."

Measured data is only part of the story; things that go unmeasured are important and can change what the total information mean from a business standpoint.

Use of data is about truth and trust, requires openness about source and methodology "The debate about the use of data in marketing and communications is really a debate about truth and trust, the two biggest issues in the world today."

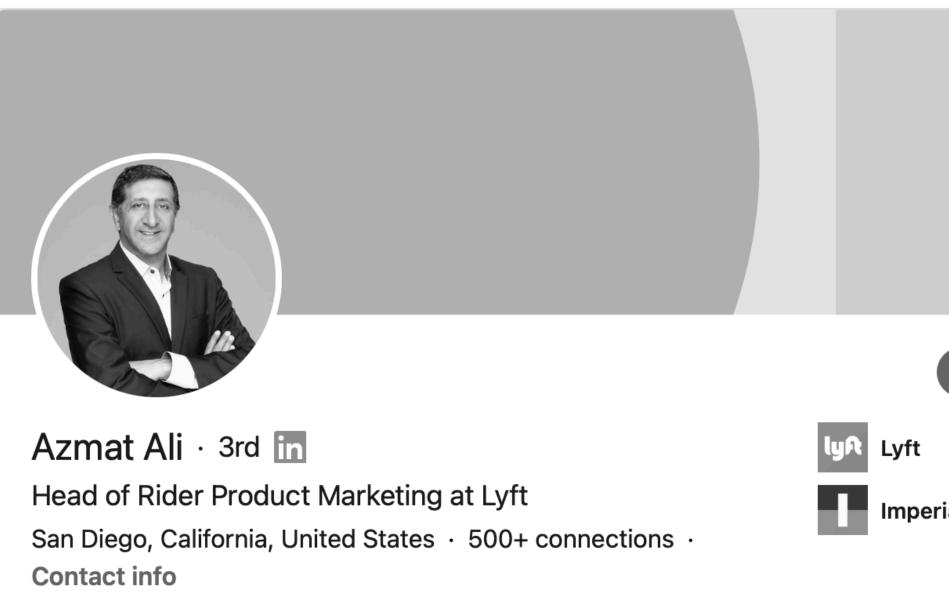








### minimal example, what's the background of the head marketing executive for bikes at Lyft (CitiBike)?



Experience Head of Rider Product Marketing Lyft · Full-time May 2020 - Present · 11 mos San Francisco Bay Area hp HP 3 yrs 11 mos Head of Innovation and Incubation Nov 2019 – May 2020 · 7 mos Global Head, Consumer Product and Segment Marketing Jul 2016 - Nov 2019 · 3 yrs 5 mos Palo Alto Message ... VP Brand and Marketing Evernote Feb 2016 - Jul 2016 · 6 mos San Francisco Bay Area Imperial College London **Chief Marketing Officer** 0 Avegant AVEGAN Mar 2015 – Mar 2016 · 1 yr 1 mo San Francisco Bay Area Vice President Marketing LYTRO Lytro Inc. Jan 2014 - Mar 2015 · 1 yr 3 mos Mountain View, California Show 5 more experiences 🗸 Education Imperial College London MBA, Marketing and Innovation 1990 - 1991 **Kingston University** Bachelor of Engineering - BE, Electronic Systems Engineering Honours 1986 – 1990

About Results driven executive with over 25 years experience in leading start up, high growth and mature organizations through rapid growth and change worldwide. Consistently successful in identifying and developing growth opportunities, achieving operational results, building highly effective organizations and collaborating across organizational boundaries. Expertise includes management and diffusion of innovation, customer insights that drive action, consumer, SMB and enterprise customer segments, retail channel and international markets Specialties: Strategic Marketing, Developing and delivering growth strategies, Management of Innovation, Consumer Marketing. Growth mindset. Innovation Funnel Management. New Category Creation. Excellent people and business management. Digital Marketing. PPC SEO and full funnel optimization. Data Analytics

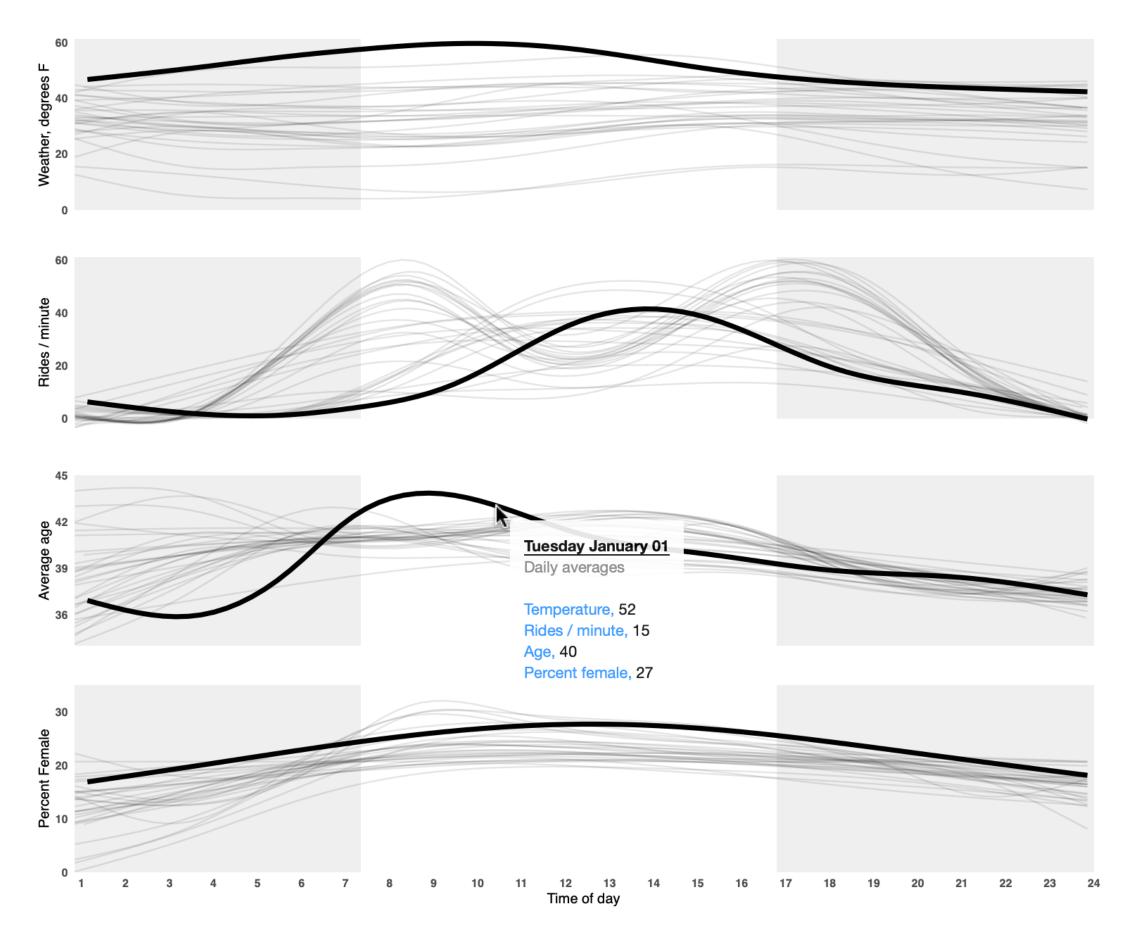
## Explore conditions of January, CitiBike ridership for segmentation and targeting.

Do rider **attributes** correlate with lower usage? Are we missing key target audiences? Are there better **temperatures** for us to trigger marketing messages to encourage rides?

How can we **segment** our audience to find opportunities for increasing ridership?

Are there better **times of day** for us to trigger marketing messages to encourage rides? How to explore : Hovering over any line will link the four variables — weather, rides per minute, average age, and percent female — and identify the date and weekday selected. Quick takes : The morning and evening weekday peak commutes stand out from weekends, of course. But more

interestingly, on New Year's Day, our warmest of the month, you'll find a significant swing in average age  $\sqrt{2}$  as night became morning; were our younger commuters out late, sleeping in? Below are **smoothed functions** of the data.



The lines show cubic splines, smoothing variation of each variable over the day. Sources: NYC Open Data, The Open Bus project, and Weather Underground. 2019 January 1-31. Design and code by Scott Spencer. 2021 March 31.

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group work

resources

### References

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**Schneiders**, Pascal. "What Remains in Mind? Effectiveness and Efficiency of Explainers at Conveying Information." *Media and Communication* 8, no. 1 (March 18, 2020): 218–31. <u>https://doi.org/10.17645/mac.v8i1.2507</u>.



